

**PROGRAMME - MAICSA CONFERENCE 2025**  
**FUTURE GOVERNANCE**  
**23 & 24 September 2025 | Sime Darby Convention Centre, Kuala Lumpur**

**About the Conference**

The **MAICSA Conference 2025**, themed “**Future Governance**”, convenes influential voices across regulatory, corporate, and professional spheres to chart the course for governance that is resilient, responsible, and ready for the future. Governance continues to evolve as a strategic imperative, a compliance necessity, and a critical function in the era of digital transformation, sustainable development, and regulatory scrutiny.

This two-day conference, held at Sime Darby Convention Centre on 23–24 September 2025, will tackle the most pressing challenges and transformative opportunities in governance. With sessions that span regulatory changes, ESG, digital trust, ethical leadership, financial crime, and agile boardroom practices, this event is designed to empower governance professionals to thrive in complexity.

Designed for board members, company secretaries, governance professionals, legal practitioners, accountants, and senior executives, the conference will offer invaluable insights into:

- Regulatory shifts and their impact on boardroom transparency and accountability
- Leveraging technology to simplify ESG reporting and sustainability strategies
- Safeguarding organisations against anti-competitive practices and financial crime
- Integrating digital trust, privacy, and cybersecurity into organisational culture
- Succession planning and future-proofing boards
- Anti-corruption and corporate integrity strategies
- Agile governance and leading through disruption

Through keynote addresses, panel discussions, case studies, and development dialogues with senior governance leaders, participants will gain actionable insights to strengthen their governance frameworks and build more ethical, transparent, and future-ready organisations.

Join us at **MAICSA Conference 2025** to be part of the movement shaping tomorrow's governance—where foresight meets accountability, and where every decision builds trust and impact.

### **Who Should Attend**

The MAICSA Conference 2025 is a must-attend event for professionals and decision-makers involved in shaping the governance agenda and navigating the evolving corporate landscape. This includes:

- Company Secretaries
- Governance Professionals
- Board Directors & Committee Members
- C-Suite Executives (CEO, CFO, COO, CRO, CTO, etc.)
- Business Owners & Entrepreneurs
- Shareholders & Institutional Investors
- Legal Practitioners & Corporate Lawyers
- Chartered Accountants & Audit Professionals
- Corporate Consultants & Risk Advisors
- Academicians & Researchers in Governance and Law
- Compliance Officers & Regulatory Affairs Professionals
- Technology & ESG Specialists involved in corporate advisory.

Whether you are overseeing strategic decisions at the board level or implementing governance frameworks within your organisation, this conference offers invaluable insights, tools, and opportunity to network with like minded professionals to thrive in the future of governance.

**DAY ONE – 23 September 2025, Tue**

<b>Time</b>	<b>Agenda</b>
8.30 am	Delegate Registration (Physical) OR Login to Conference Platform (Virtual)
8.55 am (5 min)	<b>Opening Address by Chairman of Conference Organising Committee</b>
9.00 am (10 min)	<b>Welcome Address by MAICSA President</b>
9.10 am (20 min)	<b>Keynote Address by Guest of Honour</b>
9.30 am (60 min)	<b>Beyond Tools: Technology as a Strategic Business Partner</b>
10.30 am (30 min)	<b>Coffee break and Exhibition booth tour</b>
11.00am (120 min)	<b>Session 1: Inside the Boardroom: Regulatory Shifts That Will Redefine Corporate Trust</b> <i>This session covers the latest regulatory updates issued by the Companies Commission of Malaysia (SSM) impacting corporate governance practices. It is crucial for company secretaries, directors, and compliance professionals to stay informed about these changes to ensure compliance. The session will highlight updates that enhance transparency, accountability, and responsible governance.</i>
1.00 pm (75 min)	<b>Lunch break and Exhibition booths tour</b>
2.15 pm (10 min)	<b>Professional Development &amp; Capacity Building</b> <b>Insights through the lens of Senior Governance Professionals (Part 1)</b> <i>This session will provide perspectives on the evolving role of company secretaries through the lens of a seasoned professional—highlighting lessons learnt, key challenges, and strategies for future-proofing governance practices.</i>
2.25 pm (45 min)	<b>Session 2: Greener, Smarter, Stronger: Leveraging Technology for ESG Mastery</b> <i>As sustainability reporting evolves, businesses face increasing challenges in ensuring data accuracy, meeting regulatory compliance, and managing resource limitations. This session brings you exclusive insights to simplify ESG reporting and optimise your sustainability strategy with technology-driven solution. It will also highlight the broader application of the Centralised Sustainability Intelligence (CSI) Platform and provide industry insights.</i>

3.10 pm (60 min)	<p><b>Session 3: <i>Staying Ahead of the Pack: Protecting Your Brand from Anti-Competitive Risks</i></b></p> <p><i>In the era of heightened governance expectations and regulatory scrutiny, company secretaries must not only ensure statutory compliance but also play a proactive role in safeguarding their organisations from anti-competitive practices. Company secretaries must understand the red flags and advise boards on the governance measures to prevent such practices. This session will delve into the implications and rules for company secretaries including:-</i></p> <ul style="list-style-type: none"> <li><i>procurement and tendering exercises</i></li> <li><i>other high-impact MyCC cases which offers valuable lessons and compliance takeaways that are directly relevant to board advisory and risk management functions.</i></li> </ul>
4.10 pm (30 min)	<b>Coffee break and Exhibition booths tour</b>
4.40 pm (5 min)	<p><b>Professional Development &amp; Capacity Building</b></p> <p><b>Insights through the lens of Senior Governance Professionals (Part 2)</b></p>
4.45 pm (60 min)	<p><b>Session 4: Culture as Currency: Building Ethical Powerhouses from Within</b></p> <p><i>Corporate culture is the invisible force that shapes behaviours, decision-making, and accountability within organisations. In today's governance landscape, boards and company secretaries must do more than set policies—they must foster a culture rooted in ethics, transparency, and shared values. This session explores how organisations can consciously build and sustain an ethical culture through structured ethics programmes, leadership commitment, and measurable frameworks. Through a thought-provoking panel discussion, governance professionals will gain insights into practical approaches to developing, embedding, and assessing ethical culture in a way that drives long-term trust and responsible governance.</i></p>
5.45 pm	<b>End of Conference Day 1</b>

**DAY TWO – 24 September 2025, Wed**

<b>Time</b>	<b>Agenda</b>
8.30 am	Delegate Registration (Physical) OR Login to Conference Platform (Virtual)
9.00 am (45 min) including Q & A	<b>Digital Governance: Balancing Innovation, Compliance and Accountability in a Tech-Driven Economy</b>
9.45 am (45 min)	<p><b>Session 5: Next in Line: Future-Proofing Boards Through Strategic Succession Planning</b></p> <p><i>Because good governance doesn't end—it evolves.</i></p> <p><i>In an era of board transformation, leadership transitions are no longer just HR matters—they're governance imperatives. This panel explores why succession planning should be embedded in the governance strategy, not left to chance. From grooming internal talent to planning emergency transitions, discover how organisations can build leadership pipelines that ensure resilience, stability, and board continuity.</i></p> <p><i>Key topics include:</i></p> <ul style="list-style-type: none"><li>• <i>Board and senior leadership succession as a governance function</i></li><li>• <i>Regulatory expectations for succession planning</i></li><li>• <i>Evaluating readiness and risk in leadership transitions</i></li><li>• <i>Embedding succession in board charters and governance policies</i></li></ul>
10.45 am (30 min)	<b>Coffee break and Exhibition booths tour</b>
11.15 am (45 min)	<p><b>Session 6A: E-Invoicing Unlocked: Mastering Compliance in a Digitally Driven Tax Era</b></p> <p><i>As Malaysia accelerates its digital tax transformation, the Inland Revenue Board (IRB) has introduced mandatory e-invoicing and enhanced its focus on stamp duty compliance. These developments signal a significant shift in how companies manage documentation, reporting, and internal controls—making it critical for company secretaries to stay ahead of the curve. This session will provide key insights into the e-invoicing framework, its implementation timeline, operational impact on companies, and common challenges faced during rollout.</i></p>

12.00 pm (60 min)	<p><b>Session 7: Digital Trust in Action: Embedding Privacy and Security Into Organisational DNA</b></p> <p><i>In an increasingly interconnected world, data privacy and information security have become paramount to the resilience and reputation of organisations. As digital transformation accelerates, the risks of data breaches, cyber threats, and compliance violations grow more complex and consequential. A single incident, whether caused by a malicious attack or inadvertent staff error, can result in financial loss, reputational damage, and regulatory penalties. Therefore organisations must demonstrate that privacy and security are not afterthoughts, but integral to their operations.</i></p> <p><i>This session will explore the importance of cultivating a strong foundation in data protection through training and awareness programmes. From regulatory frameworks to crisis response planning, we will examine how proactive measures and continuous training can build resilience, ensure compliance, and maintain digital trust.</i></p> <p><b>Key Takeaways:-</b></p> <ul style="list-style-type: none"> <li>▪ Understand how to meet evolving global data protection regulations</li> <li>▪ Build resilience through governance, training, and preparedness</li> <li>▪ Embed privacy and security into corporate culture</li> <li>▪ Respond to incidents with clarity, transparency, and control</li> </ul>
1.00 pm (75 min)	<b>Lunch break and Exhibition booths tour</b>
2.15 pm (10 min)	<p><b>Professional Development &amp; Capacity Building</b></p> <p><b>Insights through the lens of Senior Governance Professionals (Part 3)</b></p>
2.25 pm (60 min)	<p><b>Session 8: Governance in the Shadows: Confronting the Realities of Financial Crime</b></p> <p><i>This session focuses on the practical AMLA obligations of Company Secretarial firms, especially in light of Malaysia's Mutual Evaluation and Bank Negara Malaysia's assessment of DCR (Data Collection Report) ratings. It will highlight the importance of Suspicious Transaction Reporting (STR), common compliance gaps, and why many firms receive marginal ratings despite having controls in place. This session also offers perspectives on the broader AML landscape, touching on governance accountability and risk-based approaches. Participants will gain clarity on what regulators expect and how to strengthen their AML framework for better governance and risk management.</i></p> <p><b>Key Points Covered:</b></p>

	<ul style="list-style-type: none"> <li>• <i>Why STRs are critical: understanding the obligation, triggers, and thresholds</i></li> <li>• <i>Common gaps in AML compliance frameworks</i></li> <li>• <i>What BNM looks for in DCR reports and how ratings are determined</i></li> <li>• <i>Steps to strengthen AMLA compliance and risk mitigation in governance practices</i></li> </ul>
3.25 pm (30 min)	<b>Coffee break and Exhibition booths tour</b>
4.00 pm (45 min)	<p><b>Session 9: Unmasking Corruption: What the CPI Score Isn't Telling You</b>  <i>The discussion will unpack how Malaysia's CPI score reflects public trust, enforcement effectiveness, and institutional integrity—and what this means for the private sector. The panel will also examine current fraud trends, key red flags, and how companies can build resilient anti-fraud frameworks.</i></p> <p><b>Key highlights:</b></p> <ul style="list-style-type: none"> <li>• <i>Malaysia's current CPI score and what it reveals about governance and corruption risks</i></li> <li>• <i>Fraud risk landscape: recent trends, red flags, and corporate vulnerabilities</i></li> <li>• <i>Enforcement insights from MACC and their focus on private sector accountability</i></li> <li>• <i>The role of company secretaries in upholding integrity, whistleblower protection, and fraud prevention</i></li> <li>• <i>Best practices in cultivating a zero-tolerance culture within organisations</i></li> </ul>
4.45 pm ( 45 min)	<p><b>Session 10: Future-Proof Boards: Mastering Change with Agile Governance</b>  <i>In an age of accelerating disruption—be it digital transformation, geopolitical instability, regulatory shifts, or climate risk—boards must become more agile, forward-looking, and adaptive. This session explores how “agile governance” enables boards to move beyond traditional oversight toward proactive leadership. Discover how resilient boards embed agility in decision-making, board composition, stakeholder engagement, and crisis response.</i></p> <p><b>Key discussion points:</b></p> <ul style="list-style-type: none"> <li>• <i>What agility looks like in the boardroom today</i></li> <li>• <i>Rethinking board structures, mandates, and meeting rhythms</i></li> <li>• <i>Case examples of organisations that navigated disruption successfully</i></li> <li>• <i>Tools and mindsets boards must adopt to stay ahead of change</i></li> </ul>

5.30 pm (15 min)	<b>Closing Speech by the Chairman of Conference Organising Committee</b>
5.45 pm	<b>End of conference</b>